

# Strategic Transformation of Higher Education: Challenges and Solutions in a Global Economy



Strategic Transformation of Higher Education examines the broken revenue-driven business model characteristic of higher education in an environment that demands greater access, more affordable tuition, accountable leaders, and faculty who deliver a consistently high quality of relevant education. The authors demonstrate that enduring business models must support institutional academic missions and that they are integral to systemic and strategic transformation by diagnosing the case for change and offering a practitioners guide for reform. This book surveys deficient government education policies, practices and funding formulas of select countries and offers remedies. It identifies impediments to change, along with ways to develop and deliver evidence-based solutions to improve institutional effectiveness and operating efficiencies, and it cites exemplars of change in these areas. Special attention is given to leadership attributes requisite of driving institutional redesign and to a paradigm shift that calls for transition from knowledge creation to plan implementation. Strategic Transformation of Higher Education emphasizes a collective need for reflection, a will to consistently question prevailing assumptions, and the courage to afford practical application to innovation.

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